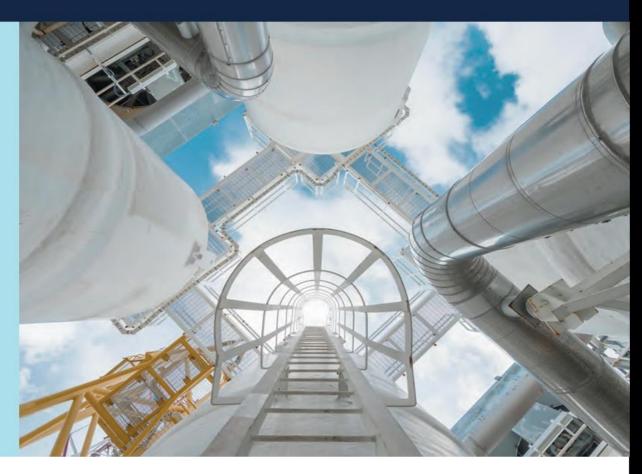
hydeal



Les promesses de l'hydrogène vert : le modèle HyDeal

Assemblée Générale du Pôle DERBI 12 avril 2022

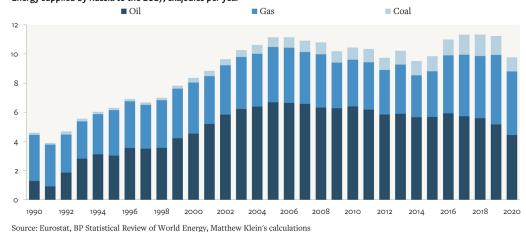
European energy security, prices and decarbonization: a survival game

Energy security and decarbonization: the 3,000 TWh Russian Question

Unserious Threat

Europeans increased their dependence on Russian oil, gas, and coal imports from Russia in the years after the invasion of Ukraine and annexation of Crimea. Things will only get worse if Nord Stream 2 comes online as planned.

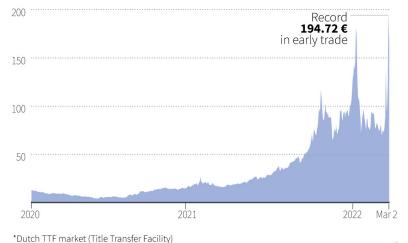
Energy supplied by Russia to the EU27, exajoules per year

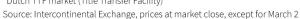


European energy prices: What if the only way is up?

Natural gas price in Europe

Price changes on reference market* in euros per mWh



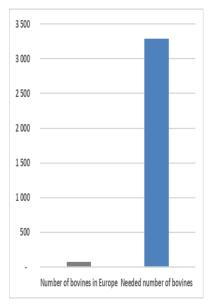






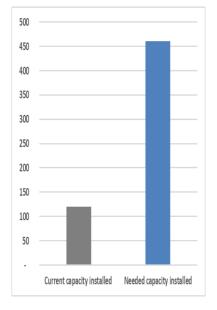
Addressing the Russian Question with volume, price and speed

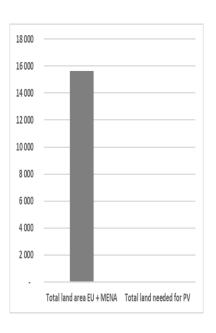
3,000 TWh: an exercise in realism



Biogas (number

of bovines)

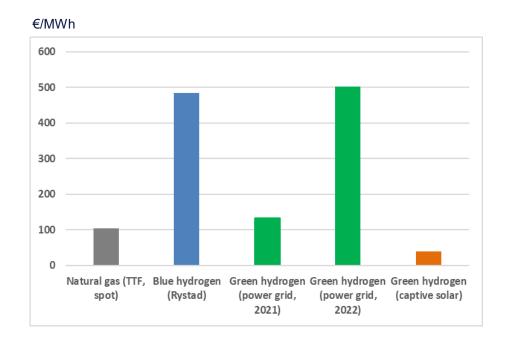




(Nuclear, GW)

(Solar, km²)

The hydrogen price chasm





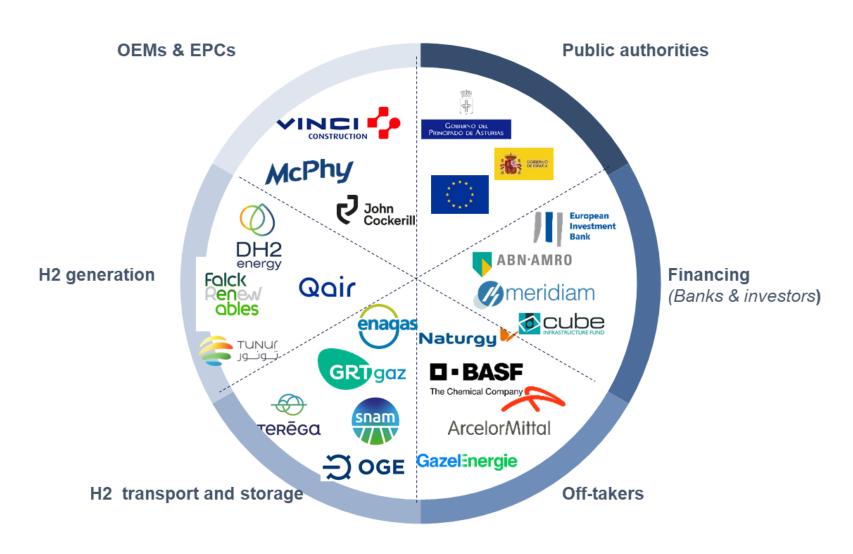
HyDeal Ambition: ranked by IRENA as world's largest green hydrogen project

| 1 | HyDeal Ambition (67GW) Western Europe |
|------------|---|
| 2 | Unnamed (30GW) Kazakhstan |
| 3 | Western Green Energy Hub (28GW) Australia |
| 4 | AMAN (16GW) ^a ······Mauritania |
| 5 | Asian Renewable Energy Hub (14GW) Australia |
| 6 | Oman Green Energy Hub (14GW) ^a ······Oman |
| 7 | AquaVentus (10GW) Germany |
| 8 | NortH2 (10GW)Netherlands |
| 9 | H2 Magallanes (8GW) Chile |
| 10 | Beijing Jingneng (5GW) China |
| 1 | Project Nour (5GW) ^a ······Mauritania |
| 12 | HyEnergy Zero Carbon Hydrogen (4GW) ^a . Australia |
| 13 | Pacific solar Hydrogen (3.6GW) Australia |
| 14 | Green Marlin (3.2GW) Ireland |
| 1 5 | H2-Hub Gladstone (3GW) Australia |
| 16 | Moolawatana Renewable Hydrogen Project (3GW) ^a - Australia |
| 17 | Murchison Renewable Hydrogen Project (3GW) - Australia |
| 18 | Unnamed (3GW)Namibia |
| 19 | Base One (2GW) ^a ······Brazil |
| 20 | Helios green Fuels Project (2GW) Saudi Arabia |
| | |



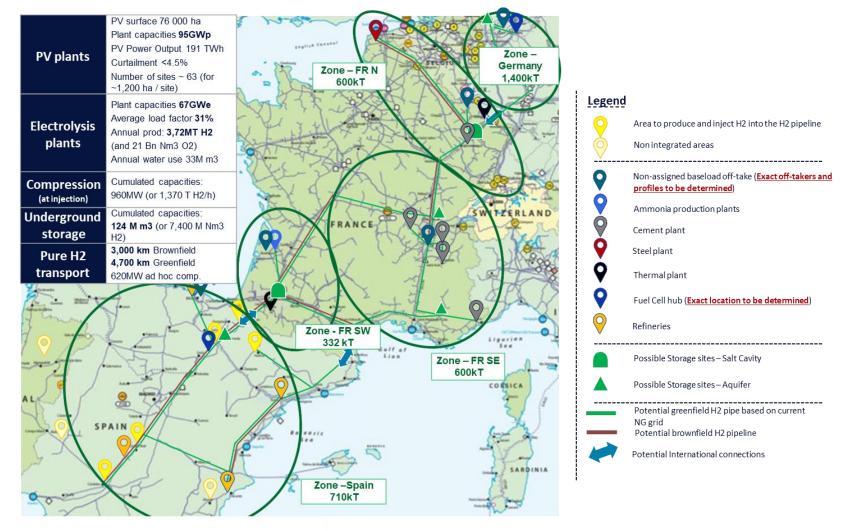


HyDeal Ambition: total vertical integration of green hydrogen value chain





HyDeal Ambition: 1/16th of the Russian Question in 2030 from just 0.02% of Europe's area





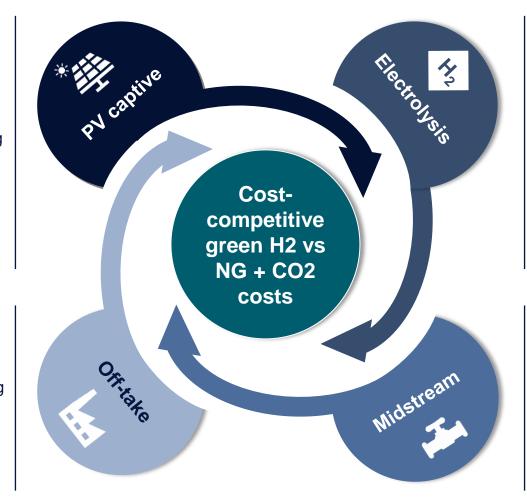
HyDeal project's setup and scale allow to activate the key levers to minimize costs and optimize bankability

Solar PV

- Cheapest RES energy for green H2
 production as long as electrolysis platforms
 are < 400€ / KW (preference for low-cost
 RES energies vs long load factors)
- Utility scale projects (0.5 1 GW), enabling cost reduction (optimized procurement & construction costs, sharing effects at BOP level...)
- Captive production with solar power supplied at LCOE level + internal connexion costs without paying grid fees

Off-take

- Proximity to an offtake basin with large H2 needs allowing a portfolio effect
- Off-takers with long term contracts allowing to guarantee the bankability of the project and optimize WACC
- Supply of H2 on site impacting CO2 'scope 1' emissions (no blending with NG)



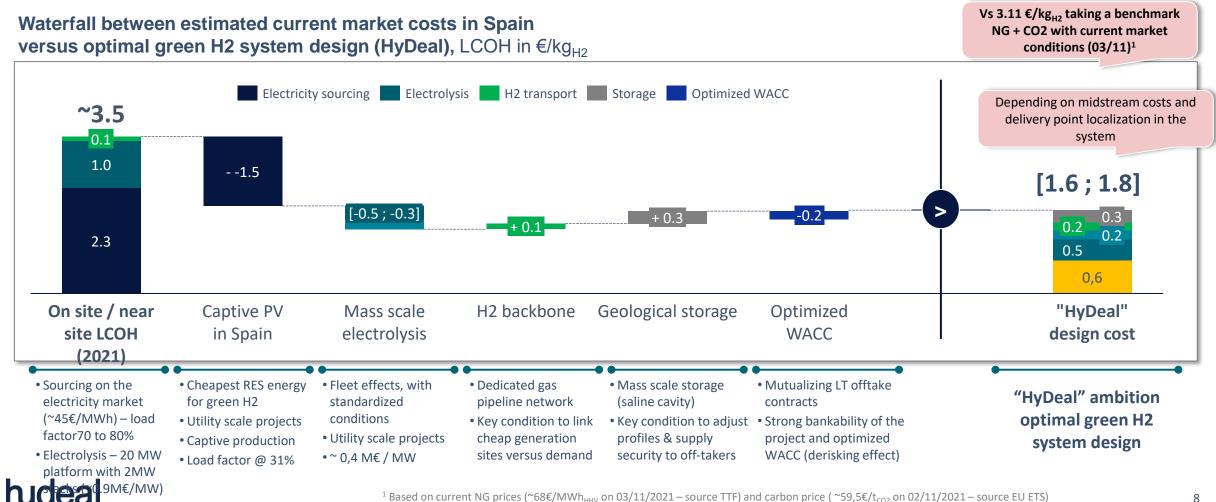
Electrolysis

- 30 bar pressurized alkalyne technology as most competitive solution in CAPEX on the mid-term allowing load following
- Utility scale projects, enabling to leverage key cost reduction levers (gigafactory, industrialized design, mutualization cost effects on BOP...)
- Discussion of sourcing contracts on a fleet of permitted projects, with standardized conditions, to allow to optimize sourcing conditions of electrolyzers and learning effects on erection

Midstream

- Dedicated gas pipeline network to supply H2 as cheapest conditioning and transport solution (vs. chemical carrier, ...) and key conditions to link cheap generation sites versus demand
- Mass scale storage (saline cavity) as most competitive solution to allow profiles transformation and supply security to off-takers

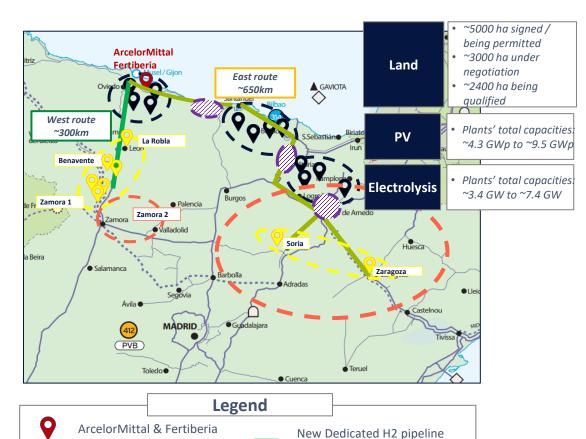
Total cost reduction with optimal green hydrogen system design



¹ Based on current NG prices (~68€/MWh_{HHV} on 03/11/2021 – source TTF) and carbon price (~59,5€/t_{CO}, on 02/11/2021 – source EU ETS) P_{H_2} (\leq /kgH2) = H2 energy content (MWh/kg_{H2}) * P_{NG} (\leq /MWh) + H2 energy content (MWh/kg_{H2}) * NG carbon emission factor (kg_{CO2}/MWh) * P_{CO2} (\leq /kg_{CO2})

HyDeal España: implementing HyDeal Ambition with the world's first integrated green hydrogen hub, delivering massive volumes from 2025

- Supply of ~200kt to ~330kt* of low-cost green H2 by 2025 to 2030 to Asturias industrial players, with ArcelorMittal and Fertiberia as a key first off-takers supporting project development
 - Integrated H2 system ("hub") approach, developing Up., Mid. and Downstream at the same time...
 - ... allowing to develop large scale off-site green H2 generation plants, capturing the best cost production conditions...
 - ... while bringing bankability to all project's assets
 - H2 demand aggregation logic into a single "portfolio" of large industrial off-takers...
 - ... unlocking scale potential and sharing effects on midstream cost
 - ... mixing demand profiles to optimize system costs of supply
 - ... allowing series effects on H2 plants building and learning curve
 - ... Reducing the off-take and supply risk
 - Captive solar to gas H2 generation plants, injecting into dedicated H2 transmission lines
 - Among the most competitive green H2 generation sources in Europe**
 - Direct impact on Off-takers "scope 1" and CO2 costs
 - *) Possibility to expand system development until 450kt with additional off-takes aggregation and system expansion
 - **) For electrolysis installed costs < 400€ / Kw



(East route)

(West route)

confirmed)

Possible gas storage

New Dedicated H2 pipeline

Electrolyser Gigafactory (to be

Other offtakers

negotiation

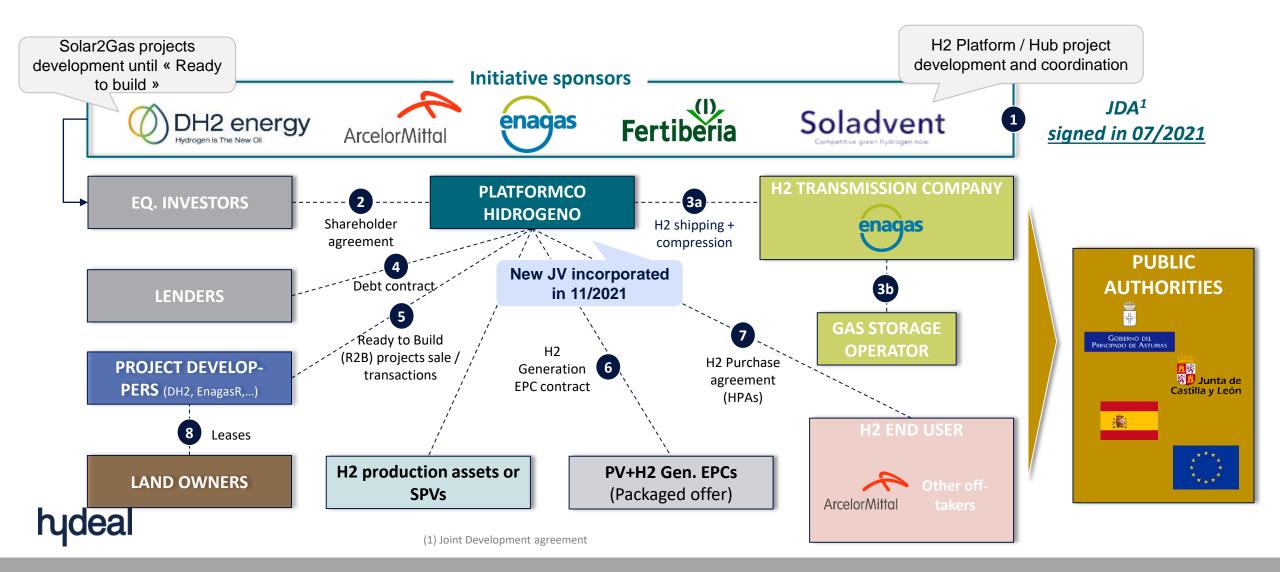
identified

Production areas secured or in

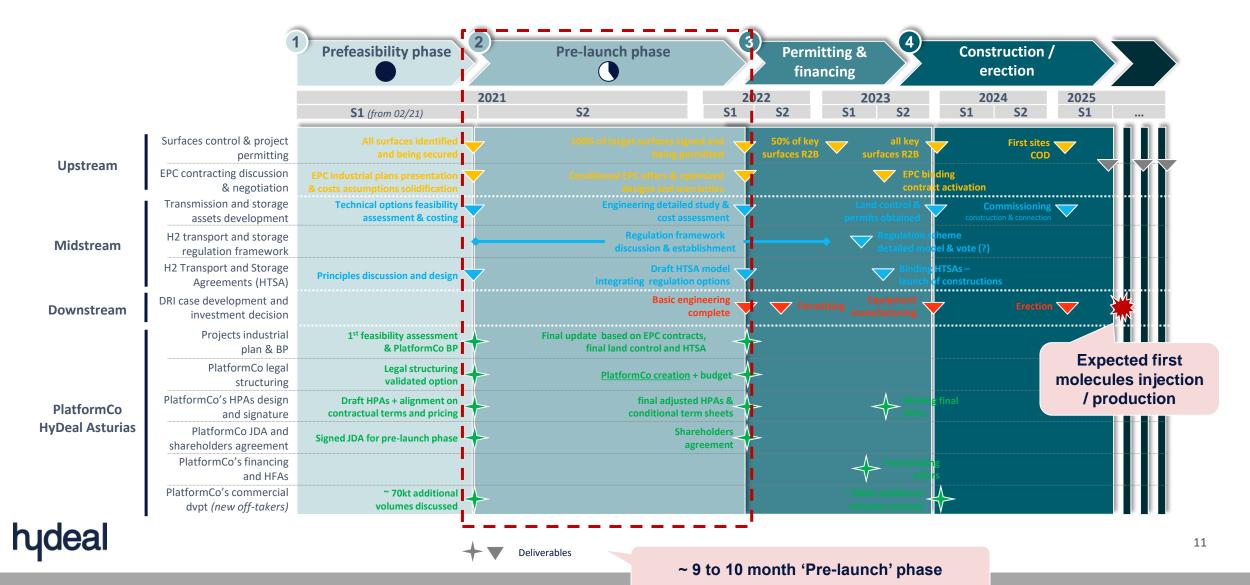
Production areas being

hydeal

HyDeal España: an industrial joint venture mobilizing massive financial resources



A 5-year industrial plan, and a roadmap to an initial FID by September 2022

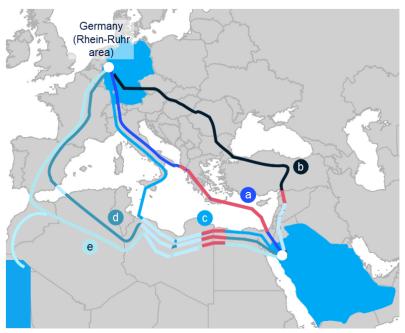


Vision 2030: a web of green hydrogen superhighways connecting the Mediterranean...

Re-purposing potential pipelines potentially constrained...

Potential pipeline connections for H2 from KSA and Mauritania to key demand centers in Europe





... amid a continued need to transport natural gas

Possible route for new-built pipeline

Pipelines not existing today

Capacity limiting pipeline section

| Route and requirements | Capacity at limiting section today ⁵ , Mt p.a. |
|---|---|
| Direct offshore connection between Egypt and EU | 4.42 |
| New offshore Hydrogen pipeline | |
| Onshore route through Syria and Turkey Arab Gas Pipeline (Kilis-Halab part) connected to Turkey | 1.31 |
| Connection through Libya Construction of a link between Egypt and Libya | 0.93 |
| d Connection through Algeria Construction of a link between Egypt and Libya | 0.44 |
| e Connection through Morocco Construction of a link between Egypt and Libya | 0.93 |
| 1 Max throughout for 36-inch pipeline 2 Max throughout for 48-inch pipe | eline 3 Max throughput for 32-inch |

Max. throughput for 36-inch pipeline 2. Max. throughput for 48-inch pipeline 3. Max. throughput for 32-inch pipeline 4. Max. throughput for 24-inch pipeline 5. 100% utilization

